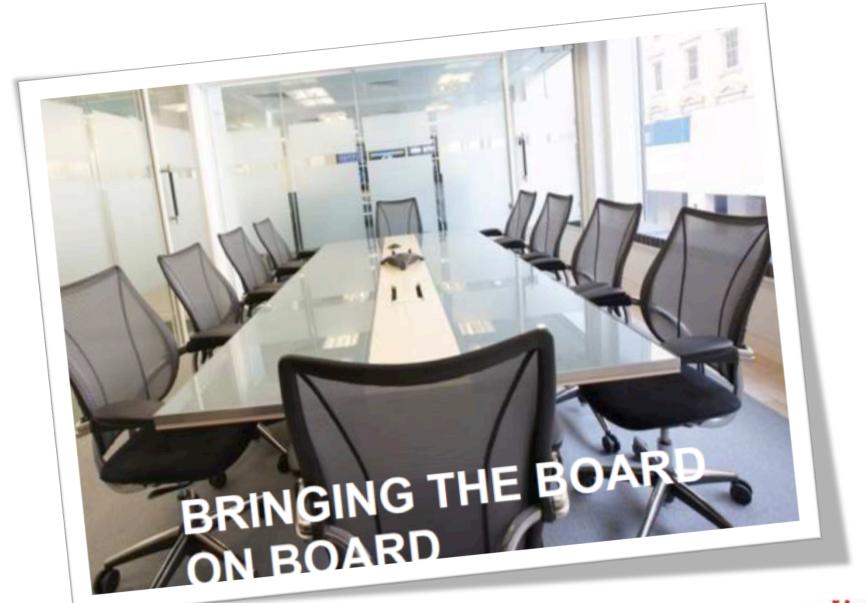




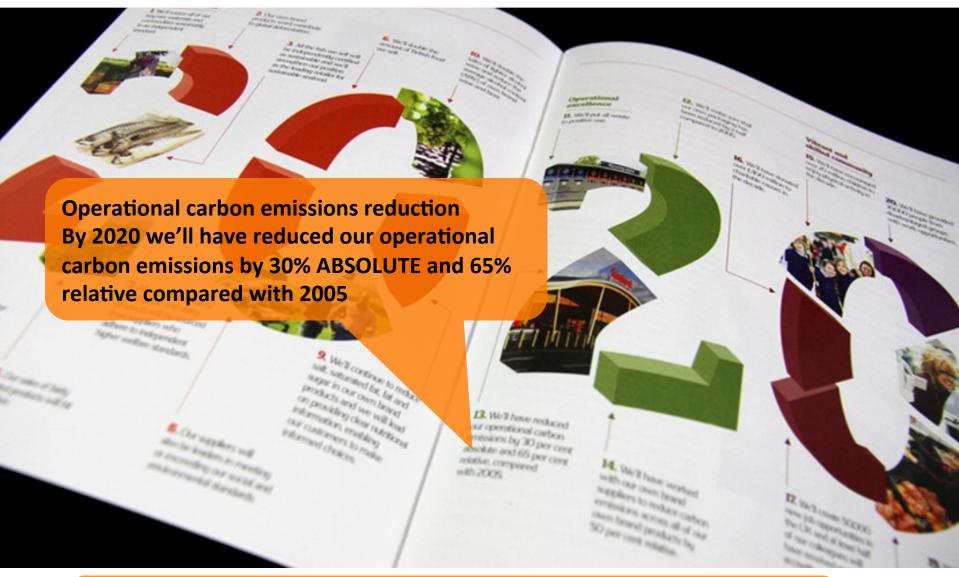


# **Sustainability on Board agenda**





## Sainsbury's 20 by 20 Sustainability Plan - 20 targets for 2020





## **Natural Refrigeration in Sainsbury's**

#### **Drivers**

- 20 by 20 operational carbon target
- Reduce operational carbon footprint
- Future proofing
  - UK no F- gas tax yet
  - Avoids trap of future artificial refrigerant regulation

#### The Journey

- November 2009 CEO announcement
- Pilots and training programme
- 137 CO<sub>2</sub> stores
- Business as usual
- Retailers transforming UK refrigeration sector



