

≪ATMOsphere network Tokyo event≫ Lawson's Action against Global Warming



2013/09/19 LAWSON, INC.

As of end-February 2013

Company name	Lawson, Inc.
Head office	East Tower, Gate City Ohsaki 11-2, Osaki 1-chome, Shinagawa-ku, Tokyo, Japan
CEO	Takeshi Niinami
Date established	April 15,1975
Capital	58,506.644 million Yen
Employees	6,404
Business activities	Franchise chain development of "Lawson", "Lawson Store 100" and "Natural Lawson"
Total net sales	1,906 billion yen
Number of stores	11,226 (Japan) As of end-April 2013
Operating regions	47 prefectures of Japan, cities of Shanghai, Chongqing and Dalian in China, Indonesia (Jakarta), Hawaii, and Thailand

*The total number of stores refers to the number of convenience stores operated by the consolidated group and includes stores operated by Ninety-nine Plus Inc., Lawson Okinawa Inc.

<Group Companies> Consolidated Subsidiary Affiliated Company
 Ninety-nine Plus Inc. Lawson HMV Entertainment, inc.
 Lawson ATM Networks, Inc Best Practice Inc. Smart Kitchen, Inc.
 Shanghai Hualian Lawson Co., Ltd. Chongqing Lawson, Inc. Dalian Lawson, Inc.
 Lawson Okinawa, Inc.



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Outline of Lawson's Action

Voluntary target of CO₂ emissions reduction in 2008 "10% Electricity Reduction Compared with 2006"

EMS
Refrigeration Equipment
Air-Conditioning Equipment
Adaptive Heater Preventing Dew Condensation
LED Lighting for Sales Floor
Development of Next Generation AI-EMSInstalled at 3,250 Stores by 2008
Installed at 1,200 Stores by 2012
Installed at 5,500 Stores by 2012
Installed at 7,800 Stores by 2011
Joint Research with University of Tokyo9.6% Reduction Achieved in 2012 to the Target of "10% Reduction"

R&D for Further Energy Conservation

CO₂ Refrigeration System (Joint Research with Panasonic) LED Lighting System for CVS High Performance Building (Prefabrication method: high thermal insulation, short construction period, low cost and high quality)

Establishing "Energy Saving Package Model"

Examination of Energy Saving Items for 30% Reduction \rightarrow Energy Saving Verification for Establishing Standard Specification

Expansion to Domestic Lawson Stores

Standardizing "Energy Saving Package Model" → Expansion to Retail Business Area Challenges: High Installation Cost,

Expanding Field Test to Overseas Group Companies (Indonesia)

Expanding Energy Conservation Technology to South East Asia and the World

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Voluntary target of CO2 emissions reduction

We reduce CO2 emissions by 10 percent per store compared to the FY2006 based on electricity consumption by FY2012.



We Focus on 3 Major Items of Electricity Consumption in Store Operation.

1Refrigeration (44.8%), **2**Air-Conditioning (17.7%), **3**Lighting (9.9%)



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Introducing Photo Voltaic Systems

We will start power generation business with photo voltaic systems installed at stores, using feed-in tariff scheme under Renewable Energy Law.

Our motivation is not only reducing electricity bill but also fulfilling our environmental and social responsibility. In addition, the PV system installation will benefit store owner.



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【2012年6月28日】ニュースリリース

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Introducing Photo Voltaic Systems

Lawson starts power generation business to realize environmentallyfriendly and cost efficient energy usage, with the background of electricity supply shortage by quake disaster, increasing electricity price and the global warming. It utilize FIT scheme under Renewable Energy Law enacted on Jul. 1st. The total installation will reach 2,000 by FY2013.



Natural Refrigerant (CO₂) Technology

Global Warming Impact, Regulations



Introduction results @Japan

Global Warming Impact: CO₂ vs. R404A

	HFC System (R404A)	NR System $(CO_2:R744)$	Reduction
GWP (Global Warming Potential)	3920	1	—
Refrigerant Charge (ton)	0.0309	0.01	—
Refrigerant Charge (ton-CO ₂)	121.12	0.01	▲121.02
Refrigerant Leakage(ton-CO ₂)	19.38	0.0016	▲19.38
Annual Electricity (kWh)	83,483	60,563	▲22,920
GHG from Electricity (ton-CO ₂)	38.65	28.04	▲10.61
Total GHG Emission (ton-CO ₂)	58.03	28.04	▲ 29.99



*Annual Leakage rate: 16% of Charge Amount, Handout at 21th Subcommittee to prevent global warming, Chemical and Bio Sub-Group, Industrial Structure Council
 *CO₂ Emission Index:0.463kg-CO₂/kWh

CO₂ System reduces 51% (Approx. 30ton/Year)!

Regulations Reducing HFCs Emission

•HCFC ⇒Montreal Protocol: Phase-out in 2020 (Developed Countries)

•HFC ⇒Necessary to be controlled: High GWP





Supply Limit
100%
93%
63%
45%
31%
24%
21%

(Compared with levels sold in 2008–2011)

Lawson's Strategy in Changing Situation

★Long-term Action for Cost Reduction [Present Countermeasure] 5浄剤・冷谋などに付 シン層研講効果大 $HCFC \Rightarrow HFC$ 2 **Capital Investment %HCFC** Phase-out by 2020 (Montreal Protocol) 球 HFC-134a • 00P=0 • GWP#1 300 化防止 **Coming Regulation against High-GWP HFCs** (HFC Phase-down) 各所にて代替の可能性 二酸化炭素(CO2)

[Preferable Action] **Required Shift to Non F-gas**

Non F-gas (CO₂ and Other NRs) HCFC HFC \Rightarrow \Rightarrow Frequent Capital Investment for Each Step "1 Step" Change Saves Capital Cost

■これまでのフロン対策の経緯 CFC CFC-12 + 0DP=1,0 + GWP=10.900 100

代替

HCFC

検討中(研究開発等)

アンモニア(NH3)など

家庭用冷蔵庫

給湯器など

LAWSON

(CFC) ・先進国ではほぼ全病

途上国では2009 年末で全晩

(HCFC)

Stepで

先進国では2 洋原則全廃予定 途上国では2030

ウィーン条約・モントリオール議定書

HCFC-22 • 0DP=0.055 • GWP+1.810

気候変動枠組条約·1 783

自然冷媒等

・安全性の確保(毒性や可燃性、爆発性などへの技術的対応

・性能の向上(冷暖房能力や省エネ性等でフロン類と同等を確保

31百万

HFC

断被博効果(

更なる普及に向けた課題

HFC Phase-down

World Moving to HFC Phase-down

[Rio+20] US, Canada and Mexico tabled amendment proposals to the Montreal Protocol on Substances that Deplete the Ozone Layer since 2009.

In June 2012, at Rio+20 United Nations Conference on Sustainable Development, they support a gradual phase-down in the consumption and production of HFCs.

[CCAC] North American countries are also driving Climate and Clean Air Coalition to Reduce Short-Lived Climate Pollutants: black carbon, methane, tropospheric ozone and HFCs.

US Secretary of State Hillary Clinton announced the initiative in February 2012. It underlines a worldwide interest in the voluntary initiative.

[EU F-gas Regulation] The regulation is targeting HFC, PFC, SF6. The overall objective of the F-Gas Regulation is to prevent and thereby reduce leakages of high-global warming f-gases such as HFCs. The regulation's main impact is on systems to which regular leakage checks and record keeping apply, in addition to end-of-life and repair requirements.

	Non-A5 Parties		A5 Pa	arties
Baseline	HFC plus 85 consumptio production 2005-2008	5% of HCFC on and averaged	HCFC consumption and production averaged 2005-2008	
Potential Steps	2016	90%	2018	100%
	2020	70%	2024	80%
	2025	50%	2029	60%
	2029	30%	2034	40%
	2033	15%	2043	15%



Japanese proven CO₂ technology for CVS (Lawson&Panasonic)



Outdoor units for Refrigerators and Freezers were replaced by Panasonic CO_2 Units (10HP and 2HP)

The Total Energy Save: 27%



Japanese proven CO₂ technology for CVS(Lawson&Panasonic)

CO₂ refrigeration systems has been tested in stores since 2010. (75 stores in Feb. 2013)



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Introduction results: 75 Stores Operation Experience



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Energy Saving with CO₂ Refrigeration



sub-tropical climate @ Japan

Annual Power Consumption		Energy Saving	Saving on Energy Bill	
R404A	CO ₂	with CO ₂	(14 JPY/kWh)	
80,605 kWh	63,801 kWh	21%	235,256 JPY	

- Estimation Based on Measured Data of the Store in Okinawa
- · Opened in Dec. 2012

by Months

 Power Consumption of Outdoor Units and Display Cabinets (Freezing & Refrigeration)



to Daily Mean Temperature

Research Activities in FY 2012

Climate comparison of Jakarta and Okinawa

Validation-Annual Electricity Reduction Compared with R404A

 CO_2 refrigeration system efficiency is relatively low at high outdoor temperature compared with conventional refrigerant systems. Power consumption measurement will be done to verify how much efficient CO_2 system is, in sub-tropical climate.



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Global Warming Impact, Regulations Estimated figure @Indonesia

Global Warming Impact: CO₂ vs. R22





米提案(先進国

北米堤客(涂上南

15%

2035

30ton

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80ton

*Annual Leakage rate: 40% of Charge Amount, Handout at 21th Subcommittee to prevent global warming. Chemical and Bio Sub-Group. Industrial Structure Council *CO₂ Emission Index:0.463kg-CO₂/kWh

CO₂ System reduces 63% (Approx. 50ton/Year) !!

Regulations Reducing HFCs Emission

•HCFC ⇒Montreal Protocol: Phase-out in 2020 (Developed Countries)



250

200

150

100



120

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Energy Saving with CO₂ Refrigeration



Estimated figure @Indonesia

Annual Power Consumption		Energy Saving	Saving on Energy Bill
R22	CO ₂	with CO ₂	(14 JPY/kWh)
105,359 kWh	63,801 kWh	39.4%	581,812 JPY

- Estimation Based on Measured Data of the Store in Okinawa
- · Opened in Dec. 2012
- Power Consumption of Outdoor Units and Display Cabinets (Freezing & Refrigeration)



FYI:Comparison with Other Countries

5

Norway

134

Number of Stores with CO₂ Refrigeration (Lawson) FY 2010: 1 FY 2011: 50 FY 2013: 100 Installation (Planned) FY 2012: 24 FY 2014: Standard Equipment for All \Rightarrow 75 Stores Installation **New Stores** Number of Stores with CO₂ Refrigeration (EU Region) transcritical CO₂ supermarkets 2012 shecco 5th FINE AND NORWAY 20 134 verified: 1.331 transcritical COs stores by mid-2011 for Europe estimated: 1600+ **WEDE** 2nd 1 st 89 CO₂ supermarkets UNITED DENMARK KINDOM by end-2012 DELLA NO 1 4224 267 NETHERLAND 3rd CONTRACTOR OF SERMANN 13 166 CHURCHING BOUND Rank Country **Stores** CERCHARDWALL FRANCE 10 NEWYORK 424 Denmark SWITZERLAND NUSTRIA Total 5 267 2 UK HUNDART 1,331 14 3 166 Germany Stores 149 4 Switzerland

%shecco ATMOsphere 2012 Presentation

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Technical Challenges

Barriers to be Removed for Spread of CO₂ Systems

- **1. Small Number of Technicians (Installation and Maintenance)**
 - ⇒Training Programs by Manufacturer, Remote Monitoring
- 2. Higher Equipment Cost (Approx. 1.5x)
 - ⇒Cost Reduction by Volume Efficiency, Collaboration with Manufacturer
- 3. Higher Installation Cost (Man-hours and Material Cost for Thick Tube)
 - ⇒Thinner Tube with High-strength Copper, Verified in Funded Project

Regulatory barriers

Required National-Level Policy Change

- **1.** Re-considering Direct Effect from Refrigerant Leakage During Use
- 2. Support for F-gas Emission Control with Regulation and/or Subsidy
- 3. Support for "Leapfrog" Change to Natural Refrigerant
- 4. Introducing Credit for Refrigerant Leakage Reduction During Use

Japan is behind EU countries in natural refrigeration. But CO_2 technology has been proven and the number of stores almost reach to 100 in Japan. (75 by Lawson and the remaining by other retailers) Japan can catch up with Denmark in several years by these policy change.

 \Rightarrow Lawson aims "No.1 Natural Refrigeration Retailer" in the world.

FYI:Zero Energy Store: Lawson's Approach LAWSON

Ebina Kami-imaizumi Nichome Store (Opened on Dec. 7th)
 •Zero Energy Store Project: Validation of Energy Conservation



Energy Efficient Package "ZES"

- · 30% Electricity Reduction
- · CO2 Refrigeration System, LED Lighting and High–Insulation Structure
 - \Rightarrow Validation in 4 Stores in Japan, by FY 2013
 - Items verified is selected based on the Ebina Store Result ex. High-Insulation Window, High-Insulation Walk-in Fridge

Suggestion: ZES(Zero Energy Store)

P23

自然の力を活用した 省エネルギー実験店舗

Natural power utilizing

行動() 18,000kw ()

ML27, 20, 8

種に直接目射の何た

らないので、空間会

③自然光取り入れる

相び日た白田家から

直轄死の取り入れと

情況をします、また

結果フィルムで完全

用内容まで描います。

新行使用

N4.65320.57

Energy-saving experimental store

It have already passed 4 years after Touyako Summit and we care about electricity shortage by atomic power stations problem. So tackling for energy saving became one of the mission of companies. We Lawson have co-developed with Noshiro laboratory in Tokyo university product technology institute, and make come true energy-saving experimental store, which utilizes cutting edge technologies and reduces 30% electricity. Now we are planning challenge for making package of Energy saving stores. (Comparison in 2010)



約17度で変更した。 単動性的の高い、空 御動を夏は広外、冬 対応水の振を会議パ 教育学校られてき業務 は因内に提供し空感 ネルシンの様させ、天 ー 教師を下げます。 正 適応外部を使用して 并ルーパーで登庫内 た、ケース的の空気 います。 におお、東海教的し () を回帰させる事で様 開始事を書きます。 27. 国際館ケースの CO2 冷峻信 三届品のヒートアイランド対策 主席新聞ガラス (3) 地区の地域ケ 制刷子实现下出来到 道路・新助性語の高 スを採用し、工具店 通数水することで、 1. Louis x2:25 展現気化に伴う温度 ギーの実効事化とノ スを使用していま ンフロン化に発展し 個減を出ります。 **. のプレハブ工法 家人工知識システム プレハプエ油をベー センサーされ外継線 スとした確何で、反 に含わせた日間条間 61 果の工法よりコスト を行うことで、大半 そ15% 影響しまし はデーを改進的に使 用しています

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POINT1: Maximum utilization of natural light & wind

①Solar generator

Annual generating power is 18000kw and preventing sunlight raking on the roof directly.

2 Natural light window

From the popped-out window, getting natural light and changing air, and delivering light inside of store by diffusion film.

POINT2: Maximum utilization of underground heat

③Underground heat utilizing

Carrying 17 degree Celsius stable heat of underground well water to metal panel and scattering the heat from roof louver effectively, controlling room temperature.

④Countermeasure against heat island

Under the pavement sprinkling groundwater, try to down the temperature by evaporation.

POINT3: Maximum utilization of building construction

5Super insulation wall

For outer wall set the super insulation materials with binding air.

6 Super insulation grass

For outer window using super insulation grass "Low-e pair grass"

⑦Prefabrication method

Construction by prefabrication based method, we reduce cost by 15%.

POINT4: Eco-friendly equipments

⑧Utilization of Chilled case's waste heat.

Summer tine we throw away waste outside and wintertime we circulate heat inside of store and try to reduce load of air- conditioning.

(9) CO₂ refrigeration systems

By adopting CO2 refrigeration show-case, we contribute improvement of energy high efficiency and CFC-Free

POINT5: Al(Artificial intelligence) control system

Automatic control by information caught by sensors inside and outside of stores, we use energy effective.

We will reduce 63% of power usage.(In Indonesia)

(Only Refrigerators and Freezers)

CO₂ Projects

Grant Project Planned in FY2013

1 Ministry of the Environment, Introduction Grant Program

"Grant for the Expense of CO₂ Emission Reduction Measures, Energy Efficient Type Non-Freon Introduction Stimulation Program in FY2013" •Adopted separately by Regional Environmental Offices

②METI (JICOP) Technology feasibility study Program

"Energy Efficient Type, CFC/HCFC Alternatives Emission Reduction Technology FS Support Program in FY2013"

<Project Title> "Energy Saving Technology Validation of CO2 Refrigeration System
Using Newly Developed Less Oil Discharge Type Compressor"

• Project was Adopted on Aug. 9th.

3Ministry of Economy, Trade and Industry, Indonesia FS Grant Program *****FS:feasibility study (CO2 refrigeration system installation at 1 store in Indonesia)

"Global Warming Prevention Technology Promotional Program in FY2013"

•The project qualified as candidate project on Jun. 28th.

•The contract preparation in progress and expected to be adopted early in Sep.

Ministry of the Environment, Bilateral Offset Credit Mechanism Equipment Grant Program "Project Equipment Grant Program Using Bilateral Offset Credit Mechanism in FY2013"

•The project qualified as candidate project on Aug. 9th.

• Meeting with MIDI for the consortium agreement early in Sep.

•The final application will be submitted in middle of Sep. and expected to be adopted.

Action for Spreading CO₂ Refrigeration Overseas

Spreading CO₂ (R744) Refrigeration Systems at Retail Stores in South East Asian Countries

Modern type retailers emit high amount of CO_2 . It will be possible to significantly reduce greenhouse gas emissions by spreading the technology of energy-efficient non-Freon type system to developing countries, which are expected to increase the number of retailers.

Overview

LAWSON will reduce CO₂ emissions and the greenhouse effect due to refrigerant leakage by introducing an energy-efficient non-Freon type system that allows the greenhouse gas reduction and energy conservation in the retail store. Specifically, we will introduce a refrigeration system consisting of refrigerant showcases and outdoor units using carbon dioxide refrigerant, verify the greenhouse effect reduction in Indonesia, and study the spreading scheme including policy proposals for Indonesian government.

ltems

① The feasibility study of the spread of carbon dioxide refrigerant to the retail industry in Indonesia

- ² The policy proposal for linkage of energy saving and related measures in Indonesia
- ③ Inviting policy makers and retail stores' executives to the tour introducing latest technologies in Japan
- ④ The study of spreading measures in Indonesia

Counterpart / Project Site

[Local cooperative enterprises]

O Alfa Group

O Retailers in Indonesia

[Project Site]

O Indonesia Candidate site: Bandung City etc

Promotion of CO₂ Technology <Using Grant Program>



Ministry of Economy, Trade and Industry, Indonesia FS Grant Program "Global Warming Prevention Technology Promotional Program in FY2013" The project qualified as candidate project on Jun. 28th.

News Release	经济産業省 Meatry of Learners, Taske and Hudsery
	平成 25 年 6 月 28 日
平成 25 年度「地球温暖化对象	ቺ技術普及等推進事業」
の採択候補案件を	決定しました
経済産業省は、「二国間クレジット制度」	の構築のため、平成 25 年度「地球温
暖化対策技術普及等推進事業」を公募し、	外部の第三者委員による厳正な審査
を経て、13件の採択候補案件を決定いた	しましたので、お知らせい <mark>たします。</mark>
1. 平成 25 年度地球温暖化対策技術普及	等推進事業について
日本国政府は、我が国の低炭素技術や製	品等の移転を通じた温室効果ガス排
出削減事業を途上国等で実施し、そこで	達成された排出削減への我が国の貢
献を適切に評価するため、「二国間クレジ	ット制度」の構築を目指しています。
本事業は、二国間クレジット制度構築の	可能性のある国に対する新たな政策
提言や、当該政策提言と連動した低炭素	技術・製品等の普及に向けた事業ス
キームの提案等を行うことにより、二国	間クレジット制度の早期構築を図る
ことを目的とするものです。	
2. 採択のプロセス及び採択結果について	<u>1.</u>
公募期間:平成25年4月8日(月)~平	成 25 年 5 月 17 日 (金)
応募件数:46件	
採択候補:13 件(採択候補事業の詳細は	、3. 採択候補者一覧を参照)
※審査については、外部の第三者委員が	、①日本の技術・製品の活用が見込
まれるか、②ビジネス展開が見込まれ	いるか、③戦略的重要性が高いか等の
観点から事業を採点し、高得点を得け	こものを採択候補案件としました。
※なお、採択候補案件は、委託契約締結	後に採択案件として確定いたします。

	対象国	事業者名 (幹事事業者名)	提案案件名
1	インド	パシフィックコンサルタンツ株 式会社	鉄鋼業における省エネ技術普及等のため の事業化に向けた計画等検討調査
2	インド	ダイキン工業株式会社	R32 高効率空調機普及における政策提言 と方法論の精緻化
3	インドネシ ア	三菱UFJリサーチ&コンサ ルティング株式会社	産業用バイオディーゼル燃料の利用促進 のためのサプライチェーン全体での品質 管理制度に係る製作提言及び MRV 方法 論の確立に係る調査
4	インドネシ ア	株式会社ローソン	二酸化炭素冷媒(R744)を用いた、小売店 用冷凍・冷蔵ショーケース技術の東南アシ アへの普及に向けた調査
5	ケニア	三菱UFJモルガン・スタンレ 一証券株式会社、パナソニッ ク株式会社	ソーラーランタン普及に関する JCM プロ ェクト実現可能性調査
6	ジブチ、ル ワンダ	有限責任監査法人トーマツ	地熱発電の普及に向けた政策提言および 事業スキームに関する調査
7	91	日本テピア株式会社	工業団地での総合的エネルギー削減効り 検証調査
8	ベトナム	株式会社三菱総合研究所	混焼を踏まえた超々臨界圧石炭火力技術 の実現及び二国間オフセット・クレジット制 度の構築に係る提言
9	ベトナム	株式会社ヒューエンス	水質浄化・汚泥排出削減に関する政策提 言及び省エネ型(汚泥低減型)旋回噴流 式オゾン汚水処理技術の普及調査
10	ミャンマー	シーベルインターナショナル 株式会社、株式会社リサイク ルワン	マイクロ水力導入による無電化地域解消 プロジェクト
11	メキシコ	株式会社日本総合研究所	二酸化炭素分離・回収技術に関する事業 可能性調査
12	モンゴル	株式会社日本総合研究所	風力発電プロジェクトの案件組成調査
13	ラオス	株式会社リサイクルワン	ビール工場省エネルギープロジェクト

Promotion of CO₂ Technology <Using Grant Program>



 Ministry of the Environment, Bilateral Offset Credit Mechanism Equipment Grant Program "Project Equipment Grant Program Using Bilateral Offset Credit Mechanism in FY2013"
 The project qualified as candidate project on Aug. 9th.

< 環境省

報道発表資料

平成25年8月9日

平成25年度二国間クレジット制度を利用したプロジェクト設備補助事業の採 択候補案件決定(二次募集分)について(お知らせ)

新たな市場メカニズムとして日本政府が推進している二国間クレジット制度(Joint Crediting Mechanism: JCM)の活用を前提として、途上国において我が国企業が有する技術等を活用するCO2排 出削減事業への補助事業に関して、日本(法人登記)の民間団体(外国法人と国際コンソーシアムを組むことは可)等から案件を募集(二次募集)しました。(募集期間:平成25年6月21日(金)~7月10日(水)) その結果、1件の応募があり、その中から、1件を採択候補案件といたしました。 今後、二国間クレジット制度の実施に向けた取組の一環として事業を進めていきます。

1. 事業内容

この事業は、途上国において、二国間クレジット制度(JCM)により、我が国企業が有する技術等を活用 してCO2排出削減事業を実施し、測定・報告・検証(MRV)を行って頂く事業です。それにより算出された排 出削減量を、二国間クレジット制度により我が国の排出削減量として記録することを前提として、事業者に 対し初期投資費用の1/2を上限として設備補助を行います。(予算総額12億円)

2. 二国間クレジット制度を利用したプロジェクト設備補助事業の採択候補案件について

環境省では、(公財)地球環境センターを事務局として、平成25年6月21日(金)~7月10日(水)までの間、 日本の民間企業、特定非営利活動法人(NPO)等を対象に案件を募集したところ、合計1件の応募があり ました。

先般、専門家で構成するJCMプロジェクト設備補助支援委員会における評価・審査を経て、別紙の通り、 1件を採択候補案件として決定いたしました。今後、採択手続を行い、二国間クレジット制度の実現に向けた取組の一環として事業を進めていきます。

なお、現在、追加で三次募集(募集期間:平成25年8月1日(木)~8月26日(月))を行っており、9月中旬 頃に採択候補案件決定のお知らせをする予定です。

ホスト国 代表事業者		事業	想定削減量 (tCO2/年)
インドネシア	(株)ローソン	インドネシアコンビニエンスストア省エネプロジェクト	<mark>496.2</mark>

平成25年度 JCMプロジェクト設備補助事業(二次募集) 採択案件一覧