



An Industry in Change



Introduction to our Global business



Lennox International

- U.S. based Lennox International was founded in 1895
- Listed on the NYSE with US\$3.5B annual revenue
- Over 12,000 employees globally
- 18 state-of-the-art manufacturing facilities globally
- Six dedicated global R&D facilities
- Global training network for contractors, engineers and end
 users in all business regions



Operations in North America, South America, Europe, Asia, and Australia / New Zealand



Company Overview

- Natural refrigerant system
 applications
 - 249 HFC/CO₂ hybrid systems and counting
 - 11 transcritical CO₂ systems (additional in process)
 - 2 ultra-low-charge ammonia-CO₂ cascade installed in the U.S.

Heatcraft Global Footprint





Refrigerant Trends

- High GWP refrigerants on chopping block short term
- Mid GWP refrigerants unlikely to persist long term
- Natural and other low GWP refrigerants gaining share
- Natural refrigerants immune to regulatory mandated GWP caps

	Refrigerant	GWP
High GWP	R-507A	3985
	R-404A	3922
	R-407A	2107
Mid GWP	R-407C	1774
	R-134a	1430
	R-449A	1397
	R-448A	1273
Low or Zero GWP	HFO Blends (A2L)	TBD
	HFOs	<1 - 4
	R-290	3.3
	R-744 (CO ₂)	1
	R-717 (NH ₃)	0



Regulatory Landscape

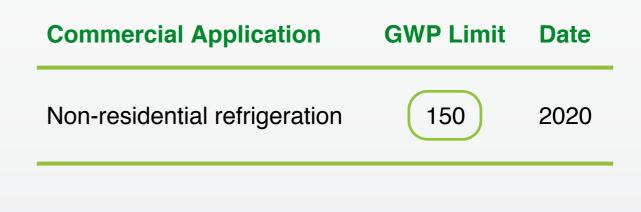
Refrigerant GWP Global Limits

Date

F-gas (E.U.) In force May 20, 2014



California Air Resources Board (CARB)
Short-lived Climate Pollutant Reduction
Strategy – Proposed April 2016





Commercial Application GWP Limit Self-contained refrigeration 2,500 2020 Stationary refrigeration 2,500 2020 Self-contained refrigeration 150 2022 Centralized refrigeration 2022 150 2022 & except top side of cascade 1,500



Australia / New Zealand

Australia



New Zealand

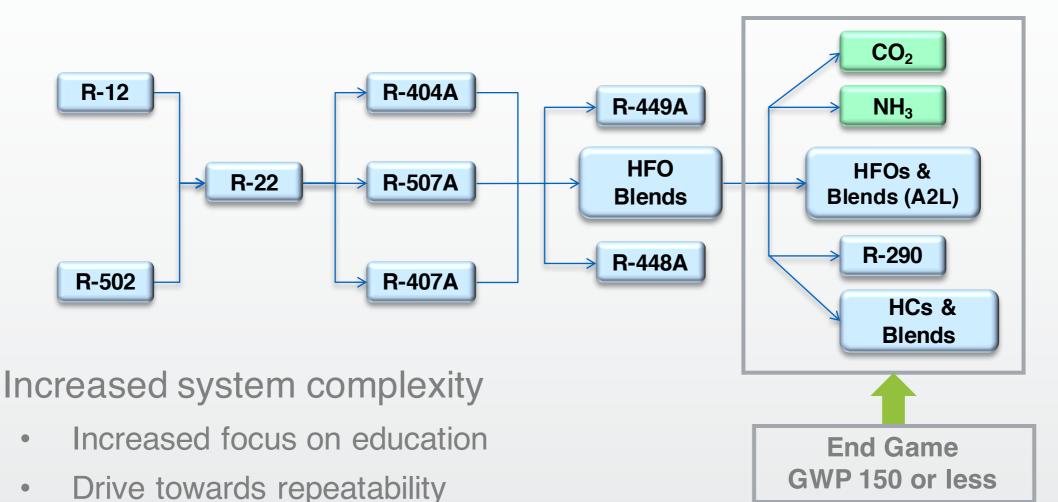


HFC Phase Down Via Quota Proposed to commence 2018/2019 Emissions Trading Scheme Changes under review 2016



Refrigerant Trends

- Anticipate multiple platforms/solutions to meet customer needs
 - Must consider retailer strategy, priorities, and total cost of ownership



Heatcraft has a portfolio of solutions catering to our customer needs and regulatory landscape



Latest NR Projects

NH₃/CO₂ Supermarket

- Ammonia (NH₃) top cycle (24 kg / 35 L)
- CO₂ low temperature direct expansion
- CO₂ medium temperature liquid overfeed

Benefits

Optimized LCCP

- HFC-free system
- Low NH₃ Charge
 - Typically 0.13 kg/kW refrigeration
 - 20 to 45 kg per store
- Up to 20% reduction in total cost of ownership (TCO)
- Store opened September 2015





CO₂ Landscape A/NZ

CO₂ Applications A/NZ

Technology is driving market pull, and traditionally there has been limited push to broaden application / customer base.

This has limited the speed of acceptance of natural refrigerant solutions.

Component availability and technology is now allowing DX cascade systems to move into mainstream offering.

 Liquid Overfeed – Dormant Technology Predominantly supermarket >10kW Some cold storage 	 Medium - Large DX Cascade - Mature Technology Predominantly supermarket >10kW Limited cold storage 	 Transcritical / Booster – Emerging Technology Predominantly supermarket >10kW Some cold storage 	 Small Format Cascade – Emerging Technology Convenience / food service 2-15kW
2005	2009	2013	2016



Lessons Learned

Main Challenges

- Technician skill level / education
- Local regulatory codes
- Component supplier / cost reduction



Necessary Next Steps

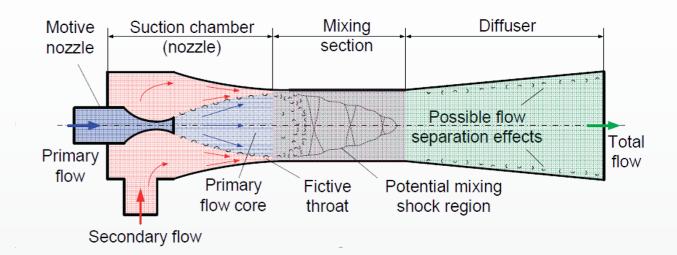
- Technician skillset
 - Work with industry to expand training and certification to include CO₂ systems.
 - Work with stakeholders to emphasize the need for an industry-wide educational program
 - Leverage global presence to promote training and spread best practices to and from around the globe.
- Component supplier base
 - Heatcraft is continuously looking for and qualifying new suppliers for alternative systems to improve system cost and payback.



Comorrow's Technology Today

Transcritical Booster with Ejector

- Warm climate solution
- Demonstrated energy efficiency
- Lab validation complete



Next Step

 Identify field trials in Australia and New Zealand: Q3/Q4 2016







