





June 16 & 17, 2016 - Chicago

DANFOSS

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North America Food Retail Segment Leader

NAM Overview

NAM Overview

What is unique about NAM?

- Large market: > 3B USD identified potential for Cooling, Heating, & Drives
- **Stable market**: 1.5-2.5% growth for each of last five years, 2% forecast for next two years
- **Safe currency**: USD remains the world's reserve currency
- Global reach: major customers and competitors call US home, direct influence on Mexico business and more







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Angelo Caputo's Fresh Markets - Transcritical CO₂

- Carol Stream, Illinois
- Heat reclaim for space heating and hot water
- Case controllers
- Variable frequency drive capacity control



Midwest manufacturer of Energy Efficient Ice Makers -**Hydrocarbon**

- R290 combined with the high efficiency compressor
- 20 to 30% more energy than comparable ice makers



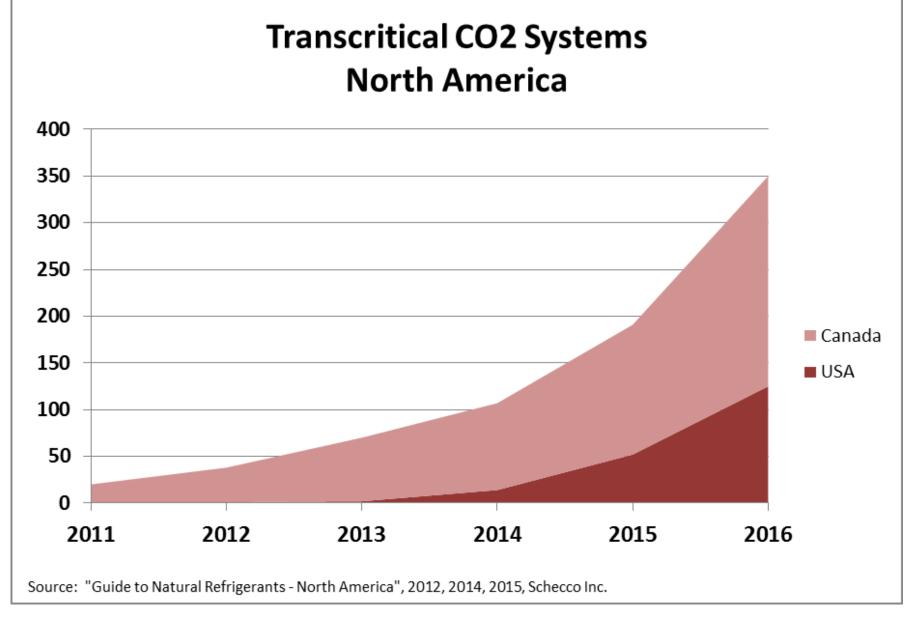


Supreme Lobster and Seafood Company, Joliet Cold Storage (JCS), cold storage warehouse and logistics facility

- Direct Expansion Low Temp Ammonia versus Pumped recirculated liquid
- Low(er) Charge Ammonia system, cut equivalent charge by 50% - Less than 10,000 lbs.
- 2 ½ % lower first cost, Plus reduced operating costs.

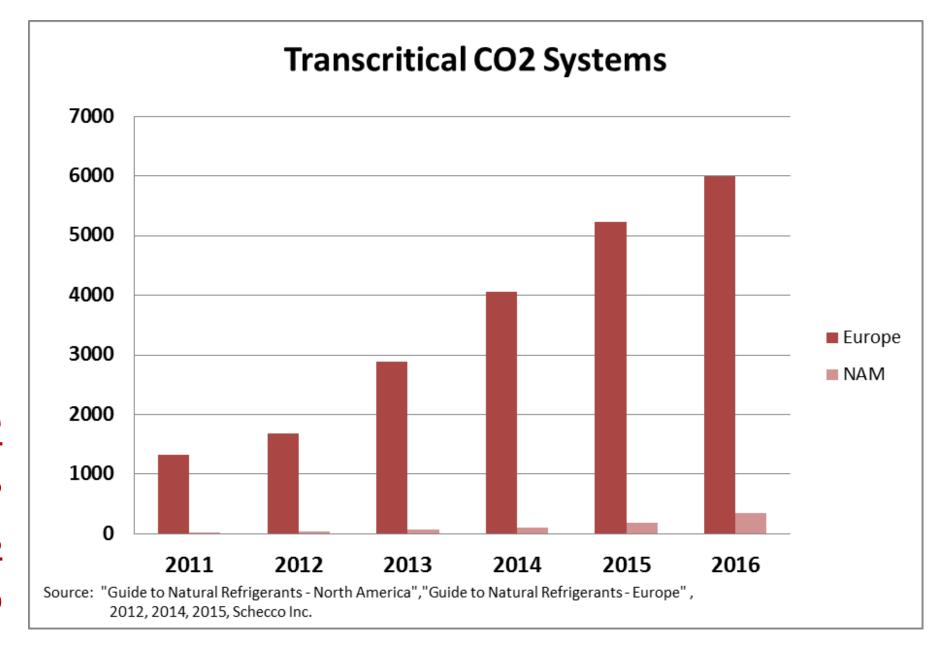


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North America ~300 Installations ~60,000 Outlets ~ 0.5%

> **Europe** ~6000 Installations ~70,000 Outlets ~8.5%



#4 Grow with CO2

2011 – 2016e

No. of Xcritical Systems

	2015 Units	Project 2016 Sales	2016 Units	% Growth
North America	190	160	350	84%
Europe	5225	775	6000	15%
NAM Compared to EUR	<4%	20.0%	6%	



#5 Key Driver: Regulations

Subtitle or remove

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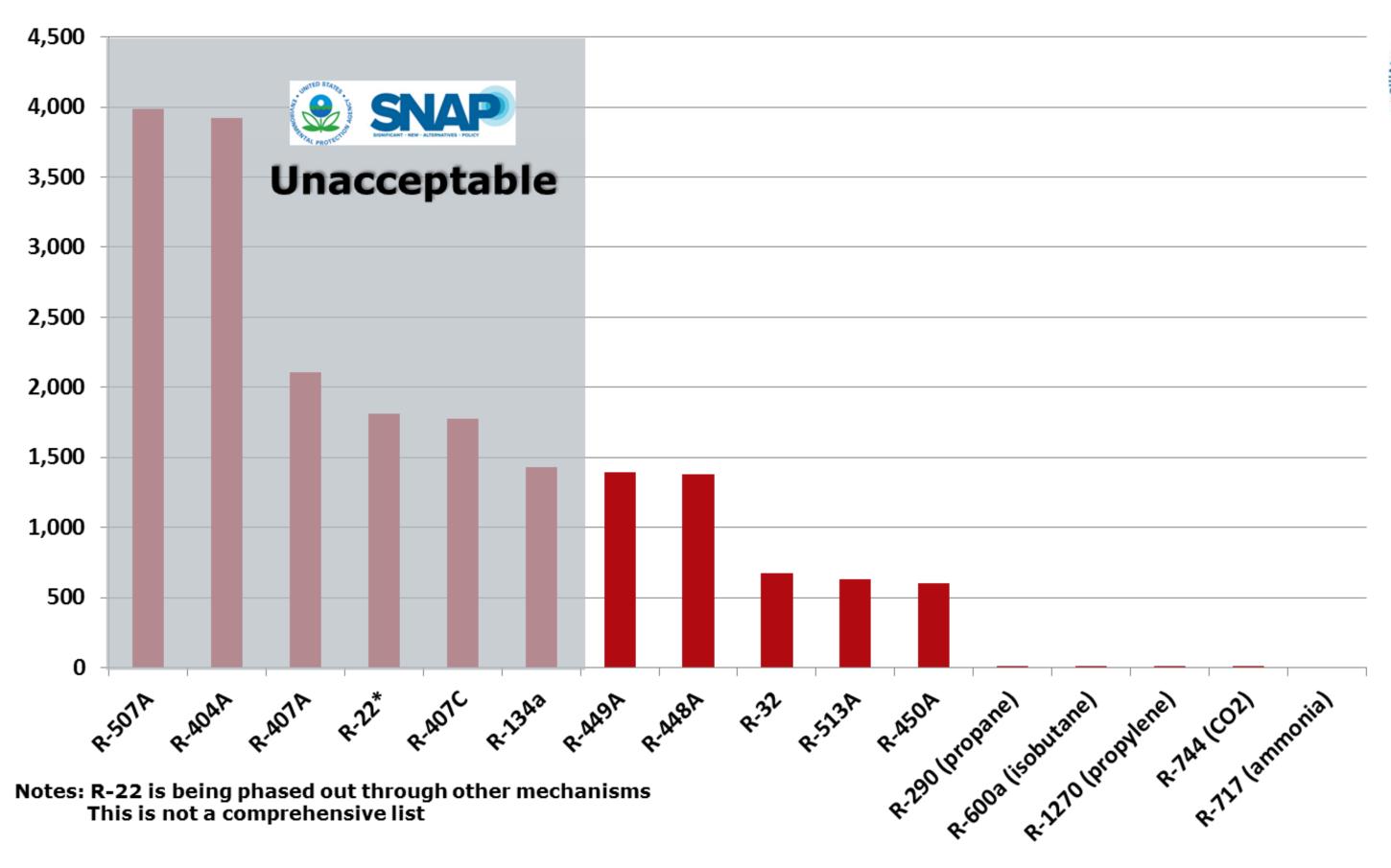
- Very active regulatory environment
 - EPA eliminating commonly used refrigerants, adding new options
 - DOE driving new efficiency standards in 10+ applications
 - President Obama's Climate Action
 Plan is driving aggressive changes
 - OEMs are adapting designs to meet new refrigerant and efficiency requirements







#6 GWP of Common Refrigerants





- EPA's authority under the Clean Air Act of 1990
- "Requires EPA's continuous review of alternatives to find those that pose less overall risk to human health and the environment."
- EPA issues Notices of Acceptability and Rules



business case

natural refrigerants

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Thank you very much!