

16-17 March 2015 in Brussels





#### Being a responsible retailer

16-17 March 2015 in Brussels

### **Corporate commitments**

•The Group has set itself a particularly ambitious objective: reducing its CO<sup>2</sup> emissions by 40% by 2020, compared to 2009 levels\*.

•It committed to reducing energy consumption by 30% per sqm of store sales area by 2020 compared to 2004 levels.

Villeneuve La Garenne-Paris-CO<sub>2</sub>

<sup>\*</sup> Belgium, France, Italy, Spain

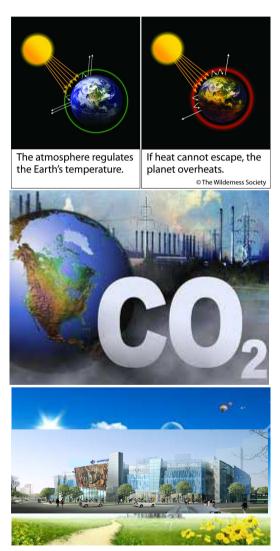


#### **Ensuring responsible & sustainable refrigeration operations**

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### Vision

- Ambition for lower green house gases
- •Ultimate target > operations run HFC-free
- •No trap for future artificial refrigerant regulation
- •Seize the opportunity to use clean efficient technology





#### **Roadmap of refrigeration**

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Start CO<sup>2</sup> Logistic projects Amonia/CO<sup>2</sup> 2015

Natural refrigeration strategy

Improvement in the profitability of investments through TCO

Show the energy efficiency to countries by using pilots

Provide support and expertise to countries whose refrigeration is lagging behind

Test stores CO<sup>2</sup> TR in warm regions Spain (2) and Romania (1) 2014

Deployment CO<sup>2</sup>TR in Europe 2013

Start CO<sup>2</sup> TR pilots in Europe 2011-2012

Start CO<sup>2</sup> hybrid 2009

**Commitment CGF** 

2010



### First focus in refrigeration



#### **Existing sites**

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#### **Projects**

 Persist in tracking and reducing refrigerant leaks.

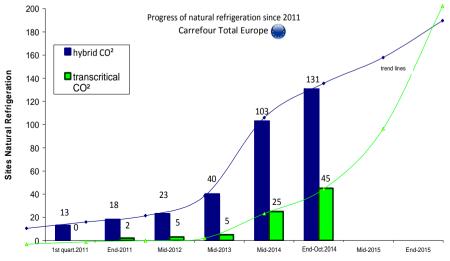
Gradually we deploy 100% CO<sup>2</sup> in transcritical mode, new projects and replace end life of equipment

•In the short term for special cases, we set hybrid cascade CO<sup>2</sup>/R134a to replace end of life equipment, glycol as a secondary refrigerant is an option.

## **Beyond refrigeration**

•In HVAC, in R&D mode with industry partners we evaluating natural refrigerants in the quest for a complete HFC-free solution.







### Full CO<sup>2</sup> solutions for warm regions are now possible



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### Spain forefront in innovation CO<sup>2</sup>

•Through Spain 2 pilot stores in Valencia region we are confident that CO<sup>2</sup>TR solution with some technical adaptations runs efficiently in warm regions, we expect several projects in south of France, Italy, Brazil,...in parallel compression.

1 pilot hypermarket Alzira-Valencia running since november 2013-

#### Parallel Compression CO<sup>2</sup>

- > significant savings are expecting
- •1 more pilot hypermarket Castellon-Valencia had been launched in 2014

#### Parallel Compression CO<sup>2</sup> + Ejector

> additional savings are expecting vs Alzira





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# 13% Electricity saving vs. former installation\*



\* (« LFL » figures, like-for-like comparison)

# What remained the same:

- Store layout and refrigeration displays
- Installation power
- Opening hours
- •Climatic conditions

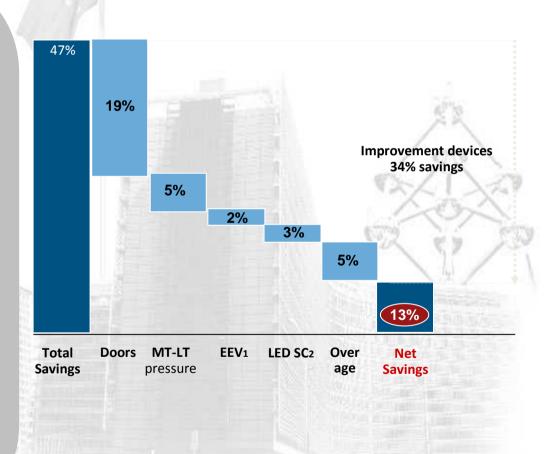
#### What has changed:

- Electricity consumption
- Maintenance cost
- Impact weather
- Report of improvement devices

#### Outcome:

- •OPEX > 10 year accumulated savings 792 K€
- •CAPEX > extra-cost 94 K€
- •ROI > 1,2 year (10 years basis)

# Hypermarket Alzira-Valencia



<sup>\*</sup> Dx R22 1. EEV > Electronic expansion valve 2. SC > showcases Source Carrefour Spain IDG-JMF 21012014 Madrid



solutions for europe

natural refrigerants

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Thank you very much!