



ATMO sphere





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BETTER TOGETHER



Ahold
Delhaize

David Schalenbourg



Our story, retail innovation for almost 150 years

- Formed in July 2016 with the merger of Ahold and Delhaize Group,
- 375,000 collaborators in 6,500 stores.
- 21 great local brands - 50 million shoppers weekly - 11 countries across the world
Belgium, Czech Republic, Germany, Greece, Luxembourg, Netherlands, Romania, Serbia & United States.

**We believe in delivering great food, value and innovation,
and are passionate about creating inclusive workplaces and strengthening local communities.**





Sustainable retailing

Promoting healthier eating

Reducing food waste

Creating healthy and inclusive workplaces

- **The products we sell** are safe, of high quality, affordable, and meet sustainable sourcing standards.
- **We play our part in tackling climate change, by keeping our carbon emissions down and reducing waste.**
- **We take care of our people**, by encouraging the development of associates and creating safe workplaces.

THE 1st AHOLD DELHAIZE SUSTAINABLE RETAILING REPORT (2016) WITH ACHIEVEMENTS 2016 AND TARGETS 2020.

Link: <https://www.aholddelhaize.com/en/sustainable-retailing/>



Our approach to reduce our climate impact

- Reduce energy intensity and emissions
 - reduce the environmental impact of our activities along our supply chain.
 - act to build climate resilience aligned with UN's Sustainable Development Goal (SDG) 13
 - be a "better neighbor".



*"From 40 to 70 % of
GHG reductions
by 2050"*
** benchmark 2010*

**Ahold Delhaize is committed to increasing the number of natural refrigerant systems,
where they are feasible and cost-effective.**

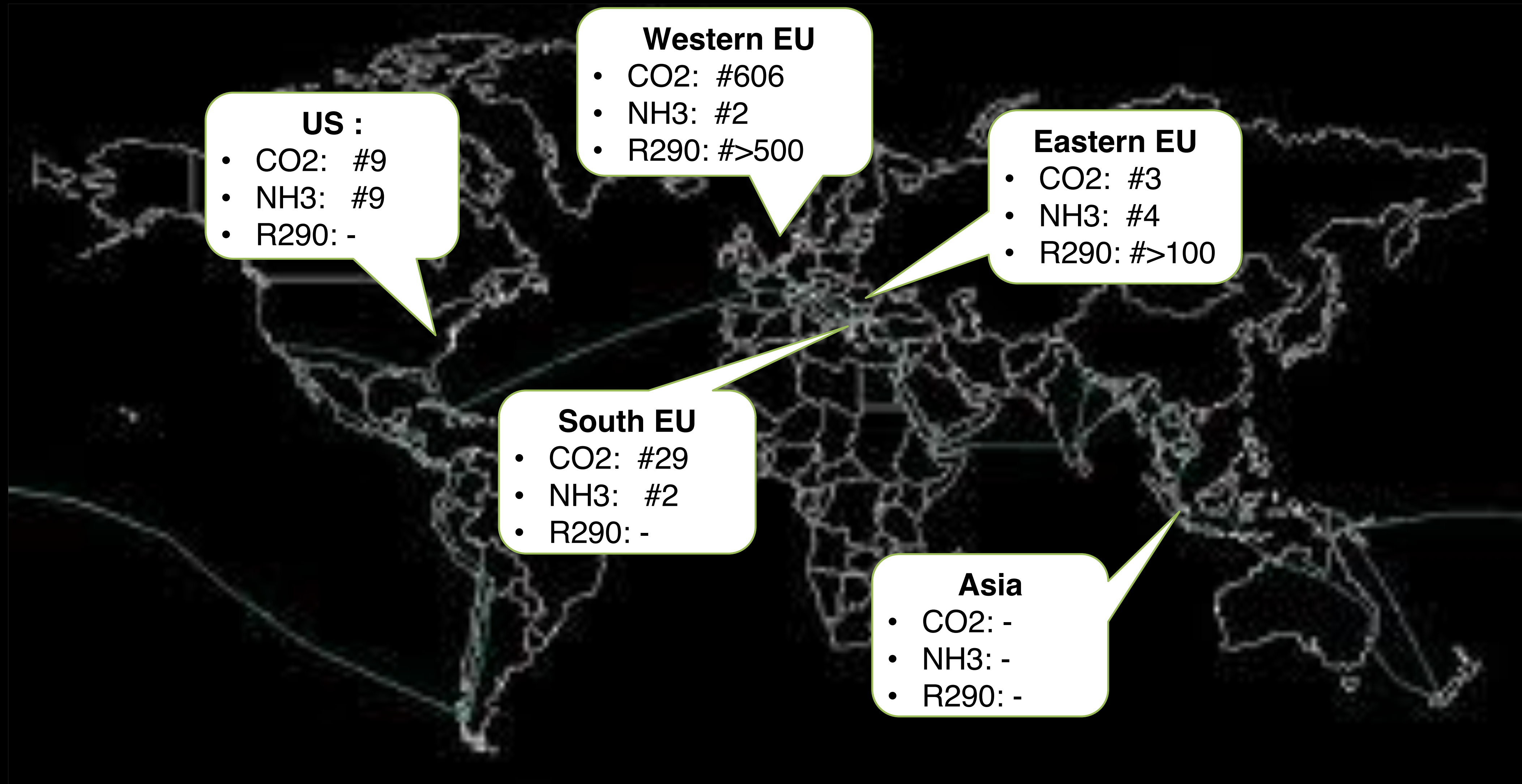


AD 2020 GHG AMBITION

- CO2 emissions -30% (benchmark 2008)
- Decrease average GWP



AHOLD DELHAIZE: 13% of sites with NAT REF installation (end 2016)



US :

- CO2: #9
- NH3: #9
- R290: -

Western EU

- CO2: #606
- NH3: #2
- R290: #>500

Eastern EU

- CO2: #3
- NH3: #4
- R290: #>100

South EU

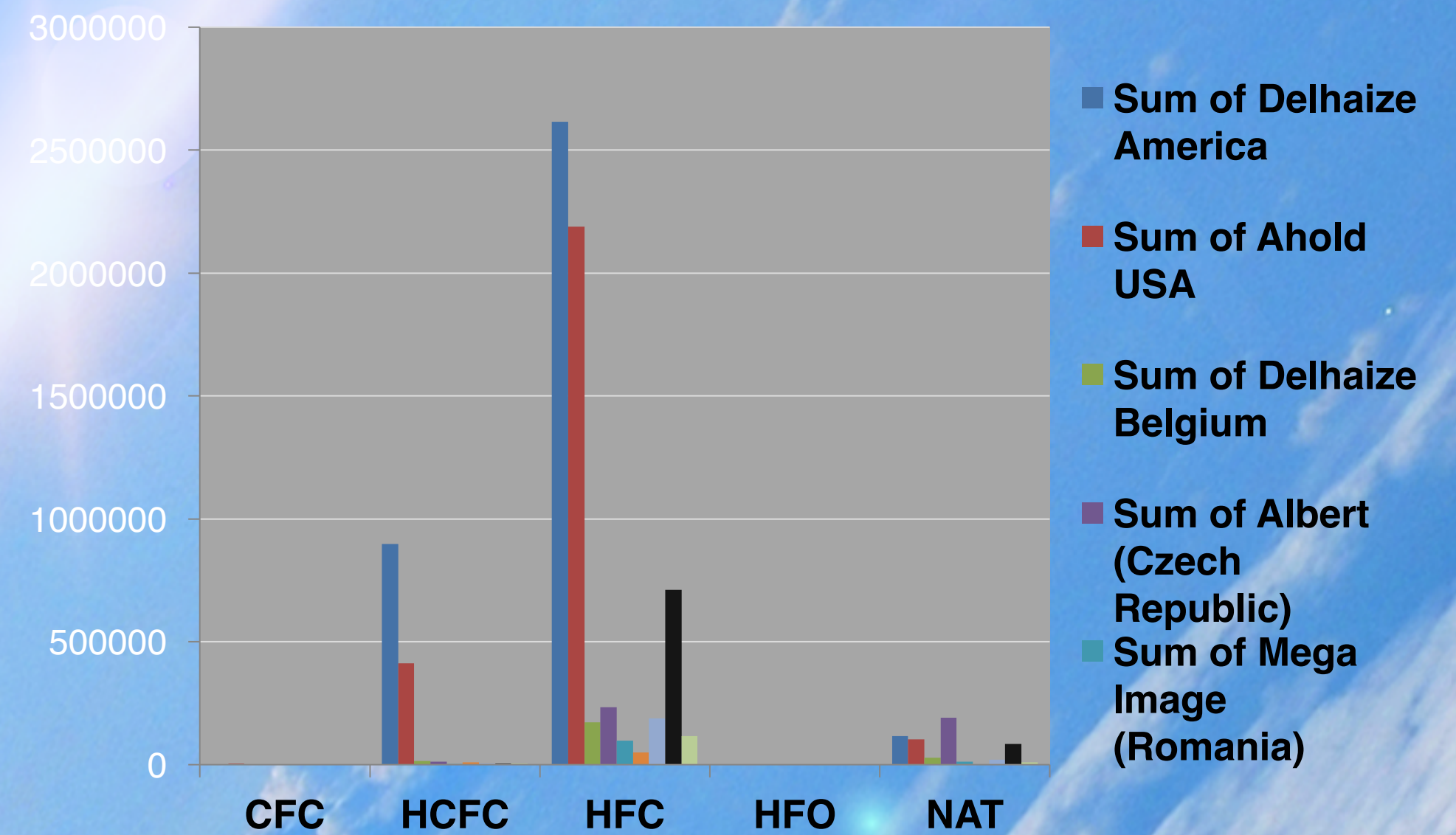
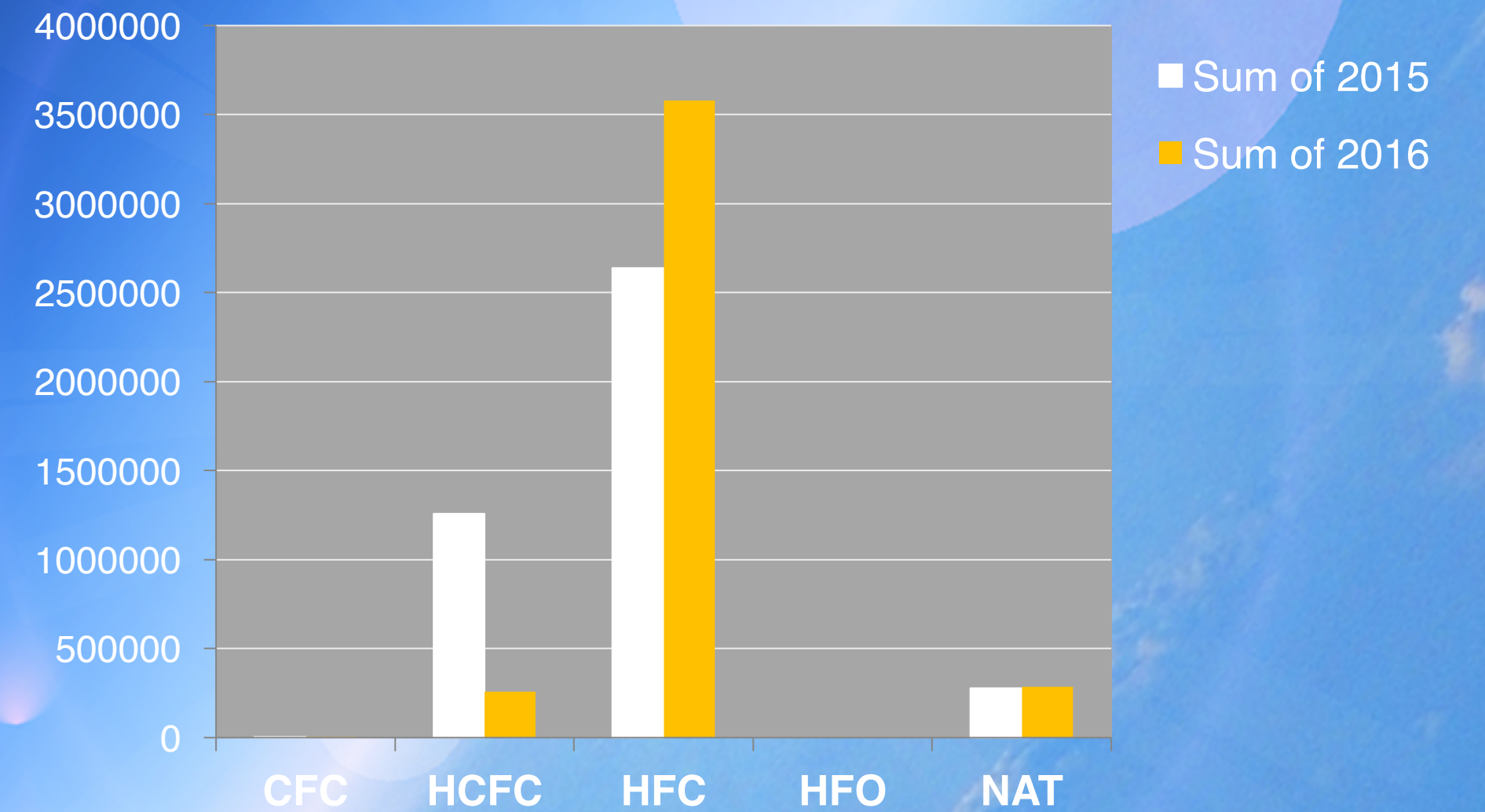
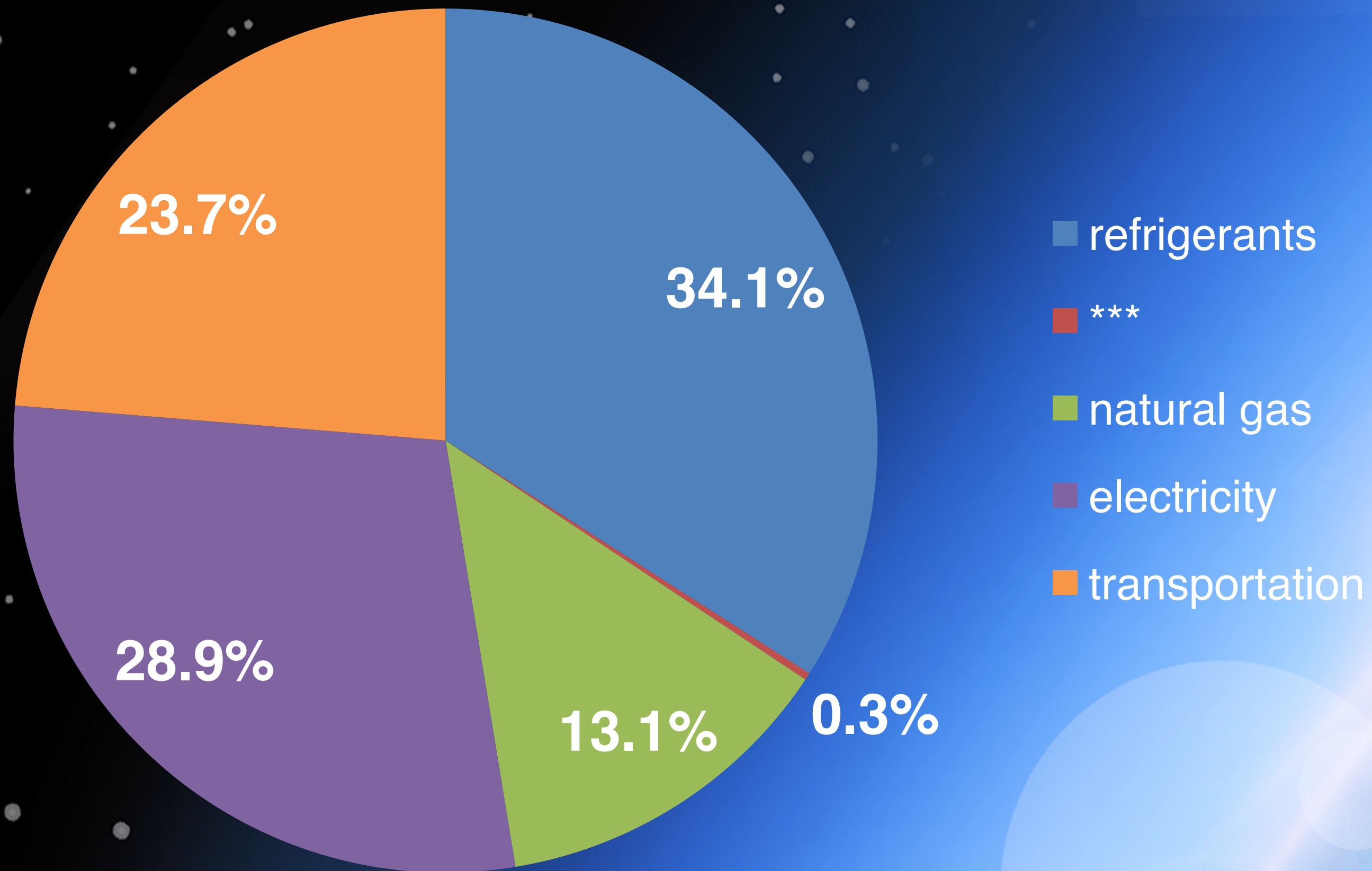
- CO2: #29
- NH3: #2
- R290: -

Asia

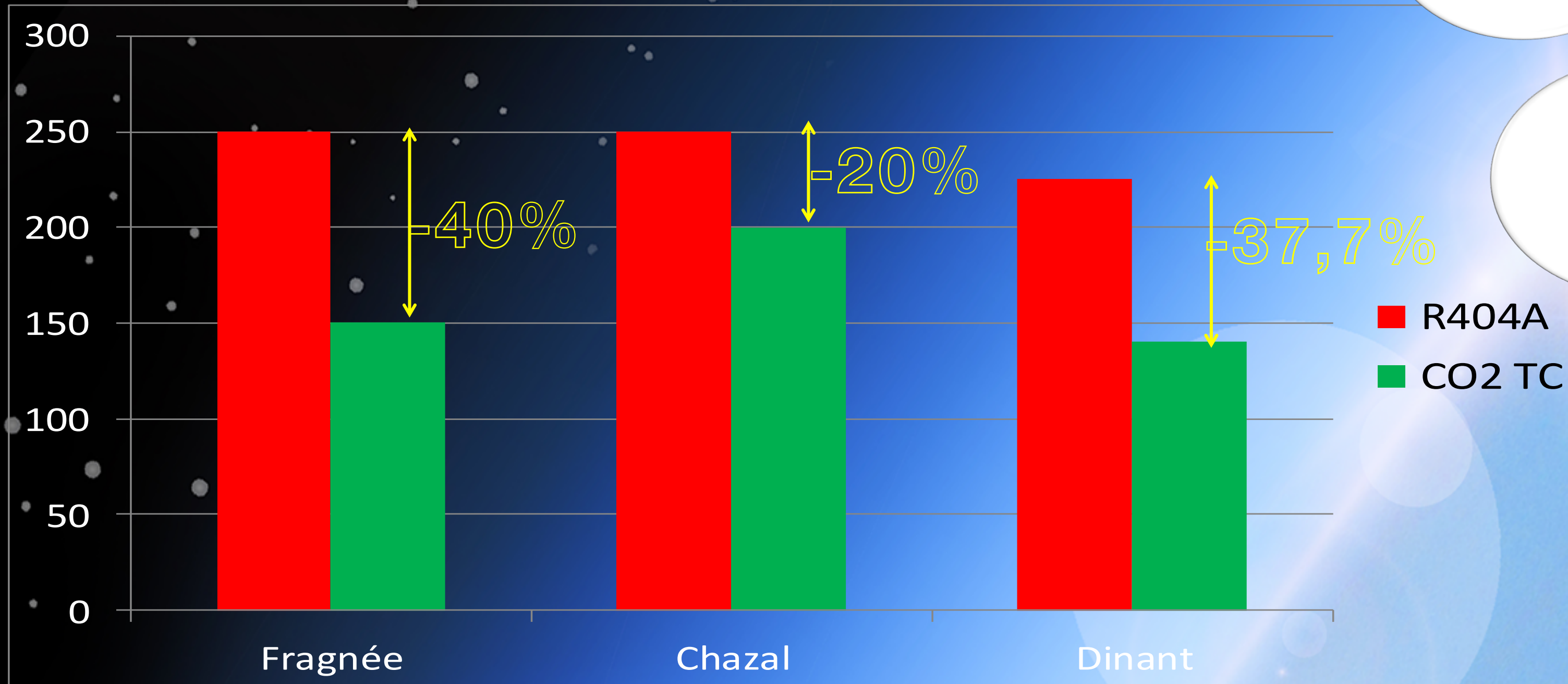
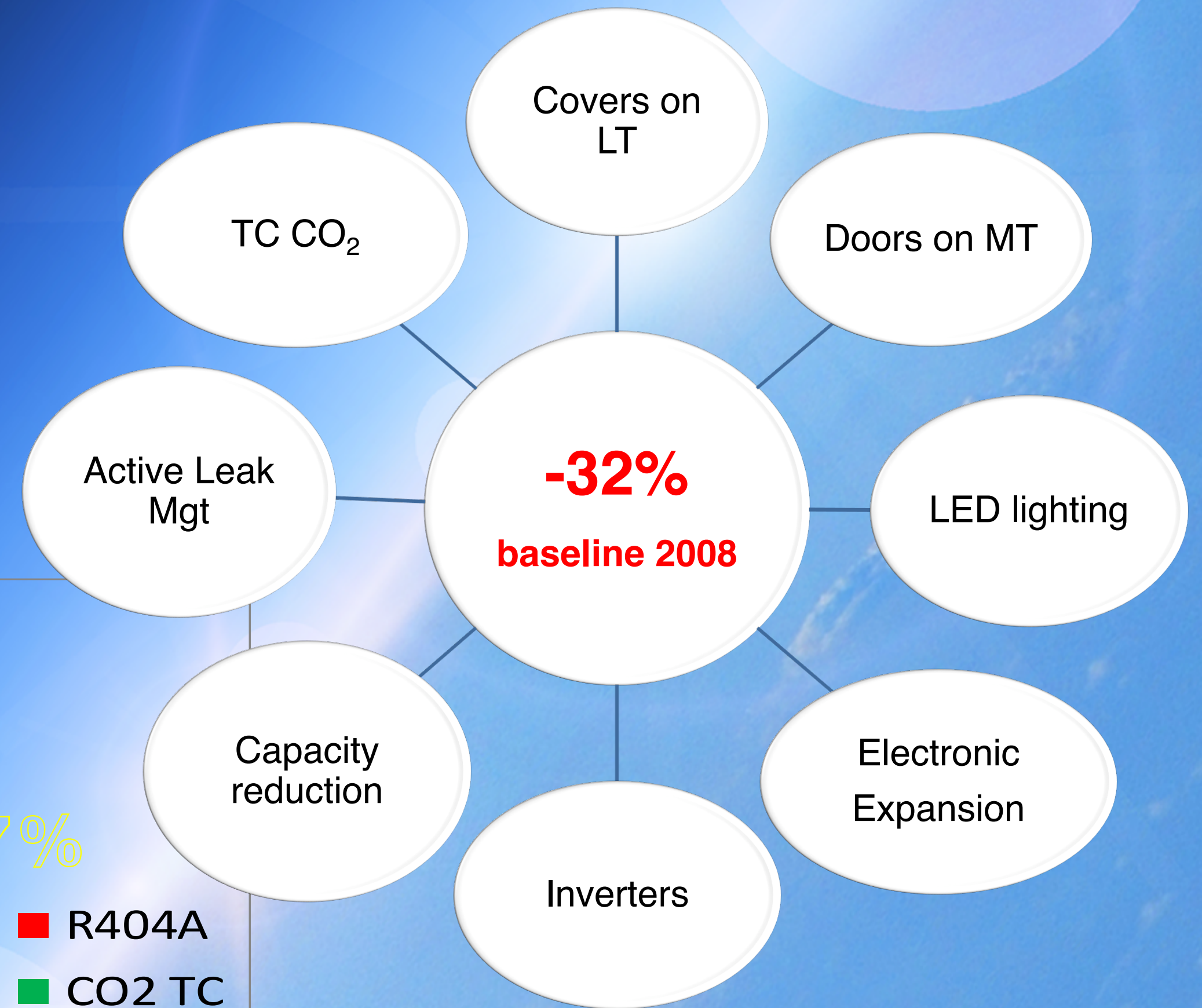
- CO2: -
- NH3: -
- R290: -

AHOLD DELHAIZE Refrigerants 2016

Total CO2 emissions - Quantity of refrigerants/ref. class [kg]



Energy consumption of 3 stores (BE) before&after CO2 Transcritical installation



AHOLD DELHAIZE STORES - 3 GENERATIONS CO2 IN 10 YEARS



2005



2012



2015



AHOLD DELHAIZE Natural Refrigerants in our global store network

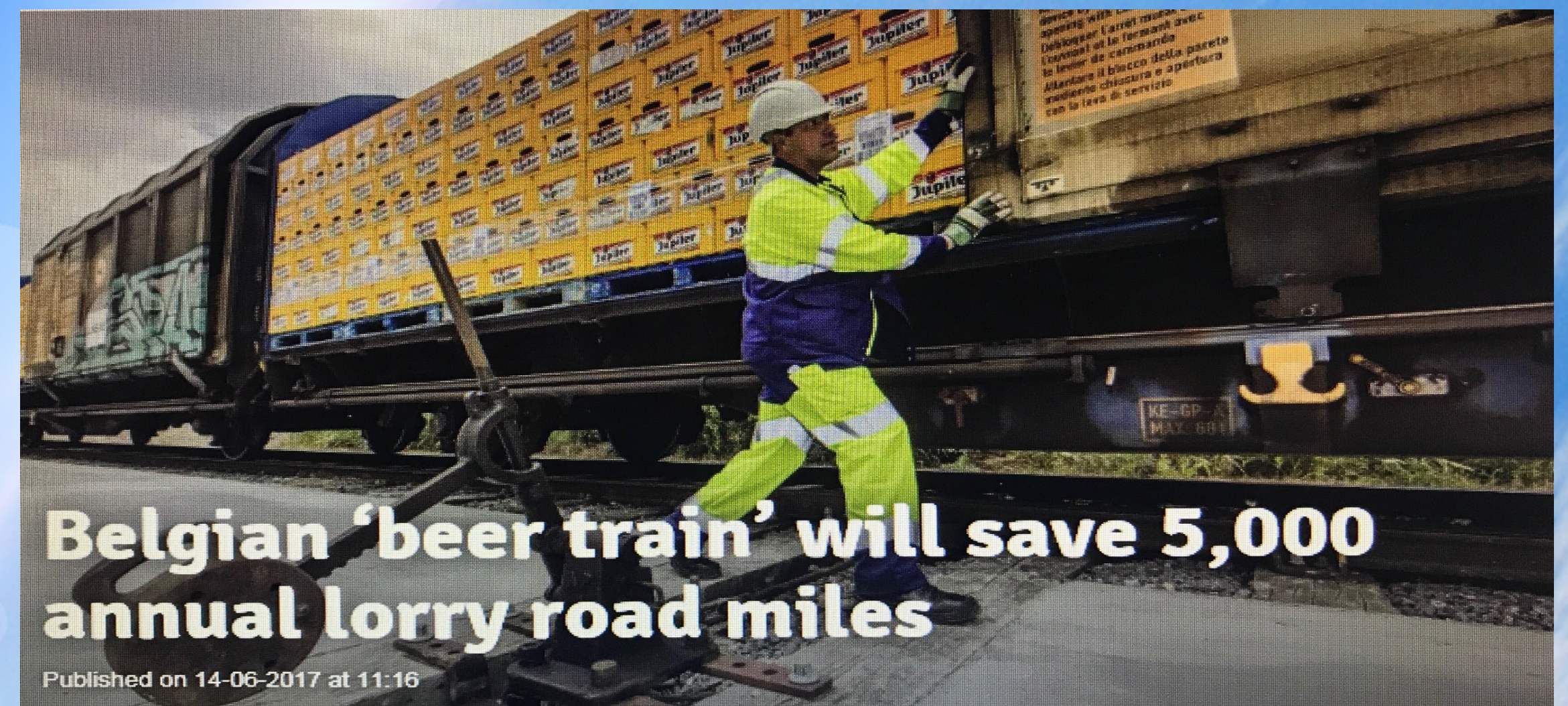


AHOLD DELHAIZE Natural Refrigerants in Warehouses & Logistics

- DC Fresh B1 (10000m²) NH3 & MPG - 2700kW
- DC Fresh B2 (12500m²) NH3 & CO2 - 2400 kW
- DC Fresh B3 (11500m²) NH3 & CO2 - 2400 kW



25 CO2-equipped trailers: CO2-emission -90%



Belgian 'beer train' will save 5,000 annual lorry road miles

Published on 14-06-2017 at 11:16

AHOLD DELHAIZE

This is a case, where doing the right thing makes good long- and short-term business sense, enabling efficiencies and increasing profits.

“Our aim is to lead the way, help transform the marketplace, and show others what is possible.”

Extract of article in Accelerate Europe # 1 winter 2015 / 2016

AHOLD DELHAIZE: Urban Farm (BE) opening in Oct. 2017

Shortening the chain





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Thank you very much!

